

High Performance Teamwork Assessment

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Instructions: Use the scale below to indicate how each statement applies to your team. Be sure to evaluate the statements honestly and without over-thinking your answers.

3 = Usually 2 = Sometimes 1 = Rarely _____ 1. Team members openly give feedback to each other, including candid feedback about unproductive behaviors. _____ 2. When team members make and accept requests, they are clear about completion dates and relevant details. _____ 3. Team members are committed to common goals and understand how each person contributes to the achievement of that shared goal. _____ 4. Team members are slow to seek credit for their own contributions but quick to point out the contributions of others. _____ 5. Team members stay focused on long- and short-term goals and are able to successfully manage their projects so that they achieve their objectives. _____ 6. Team members are open about their strengths and weaknesses; when mistakes happen, they are quick to admit it and apologize whenever necessary. _____ 7. Team members are forthcoming about their point of view; differences and conflicts are discussed openly. _____ 8. Team members leave meetings confident that their peers share a commitment to the group's goals and agreed-upon decisions (even if there was initial disagreement). _____ g. People take team goals very seriously; when the team fails to achieve a goal, members are disappointed and morale is impacted to some degree. _____10. During team meetings, the most important and most difficult issues are put on the table to be resolved. _____ 11. Team members are deeply concerned about the prospect of letting down their peers. _____12. Team members are comfortable sharing and discussing appropriate details about their personal lives. _____13. Team members are aligned with and motivated by the values and vision of the team, and are willing to go the extra mile to ensure success. _____14. Team members end discussions with clear and specific resolutions, next steps, and/or commitments. _____15. Team members manage their time and attention effectively; they stay focused on proactive activities so that time spent being reactive is kept to a minimum.



Team Assessment Scoring and Key

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Instructions: Transfer scores from assessment into the table below. Total each column.

- + A column score of 8 or 9 is a probable indication that the dysfunction is not a problem for your team.
- + A score of 6 or 7 indicates that the dysfunction could be a problem.
- ◆ A score of 3-5 is an indication that the dysfunction needs to be addressed.

^{*} Adapted from Five Dysfunctions of a Team by Patrick Lencioni

Dysfunction 1:	Dysfunction 2:	Dysfunction 3:	Dysfunction 4:	Dysfunction 5:
Absence of Trust	Fear of Conflict	Lack of Commitment	Avoidance of Accountability	Inattention to Results
Statement 4	Statement 1	Statement 3	Statement 2	Statement 5
Statement 6	Statement 7	Statement 8	Statement 11	Statement 9
Statement 12	Statement 10	Statement 13	Statement 14	Statement 15
Total	Total	Total	Total	Total